

LPM

Lean Project Management

Our Lean Project Management (LPM) approach differs greatly from traditional oil and gas industry project management, which often leads to projects escalating in cost and not being delivered on schedule*. We operate with lean teams who are empowered to deliver and clearly understand their objectives.

These teams benefit from there being no micro-management or 'man-marking', freeing them to achieve these agreed objectives. Our lean team also integrates all the interfaces on the project, removing a number of unnecessary layers and enabling the team to operate at a more strategic level.

Each person in our LPM teams is multi-skilled, enabling them to deliver more than one of the roles in a traditional project team, and relish the opportunities working as part of lean team provides.

Our LPM approach focuses on risk and the actions required to mitigate this:

- LPM is not a 'tick-box' exercise like some aspects of traditional project management
- Teams utilise advanced risk tools from very early in the project phase

- ABC2 planning methodology utilised

Specific elements of LPM we focus on are as follows:

- Rigorous and robust challenge sessions during FEED
- Fit for purpose design concept
- Standardisation
- Leverage of market conditions
- Collaboration with the supply chain
- Use of tried and tested technology

Delivering value to clients

We add value to our clients by utilising LPM to deliver projects on or ahead of schedule, within or under budget, while maintaining quality at all times. Our confidence in our approach means that we are happy to enter into 'risk and reward' commercial arrangements with clients.

**54% of global oil and gas projects have cost overruns against sanctioned budgets and 67% of projects are delayed greater than 5% (Schlumberger Business Consulting 2013).*

How it works.

